

Executive Summary
Consolidated Annual Performance and Evaluation Report (CAPER)
2003 Program Year
Maricopa Urban County

At the end of each fiscal year, communities across the Country have both the opportunity and the responsibility to report to their citizens on how they have utilized public funds of all types to improve the community and the lives of the people who live in it. The Consolidated Annual Performance and Evaluation Report (CAPER) is a nearly universal vehicle for providing that information to citizens of the United States. The Department of Housing and Urban Development requires consolidated planning and consolidated reporting of all communities as a condition of receiving federal grants for housing and community development. Since the planning and reporting process is intended to include all community resources that benefit low and moderate income people, the CAPER can and should provide a broad-brush picture of what is being done in Urban Maricopa County to improve people's lives.

Maricopa County believes in 100% accountability in terms of programmatic and financial outcomes. We do that under a managing for results philosophy. This is accomplished by complete alignment between strategic plans, employee performance plans, budgeting for results, empirical measures and customer satisfaction surveys involving every part of county government.

David Smith
County Administrative Officer

Contributors to this CAPER include County Departments of Community Development and Human Services, the Housing Authority and the Industrial Development Authority of Maricopa County and the Governor's Office of Housing Development. The CAPER was also supported and reviewed by the Maricopa County Community Development Advisory Committee.



Many things were accomplished during the year and many lives were changed. People who provide services and the people who receive them have good reasons to be proud of what has been done. Examples of true accomplishment in addressing the services and facilities needs of low-income residents and homeless and families are impressive.

- Maricopa County committed \$4,231,488 from this year's budget to the regional Human Services Campus. The County's Industrial Development Authority also made a grant of \$2,000,000 to the project.
- The County's Workforce Development Division utilized \$7,000,000 in Workforce Investment Act funds to provide for One Stop Career centers and a Workforce



Development Center to provide 81,772 units of service help job seekers improve their employment skills (928 adults, 868 dislocated workers and 451 young people).

- The Work Links program continues transporting low-income people to their employment sites. Work Links provided 98,608 trips for approximately 1,070 people from July 1, 2003 through June 30, 2004.



- In Wickenburg, CSA completed the 48 unit Bradshaw Vista Apartments. The project utilized \$205,484 in HOME funds and leveraged another \$3,504,389 in private funds supported by Low Income Housing Tax Credits.
- Affordable Housing Bonds issued by the Maricopa County Industrial Development Authority financed projects in Tolleson and Sun City for a total contribution of \$21,780,000. These developments will add 428 units with 172 units reserved for low-income families.
- Maricopa County Community Development (MCCD) also served as the *Lead Agency* in the administration of more than \$6,000,000 in new HOME funds for the Maricopa Consortium. The Consortium is the result of an intergovernmental agreement among Maricopa County, Gilbert, Chandler, Glendale, Mesa, Peoria, Scottsdale and Tempe to secure the funding of HUD's HOME Investment Partnership. The accomplishments in the preservation and development of quality, affordable housing in the Consortium service are documented in the Maricopa Consortium CAPER, a companion document also incorporated by reference in this CAPER.
- MCCD administered six contracts funded from \$1,154,776 in County general funds budgeted to economic development. One of these contracts assisted 180 prospect



companies with location and expansion and generated projected development of 3,275 jobs, \$119,300,000 in capital investment and \$109,000,000 in new payroll.

- MCCD administered the expenditure of more than \$3,231,000 in CDBG funds for housing activities, facilities and services in the Urban County under the advisory guidance of the Community Development Advisory Committee.
- Also this year, the MCCD completed the update to its Analysis of Impediments to Fair Housing Choice (AI) in anticipation of the development of the 2005/2009 Consolidated Plan for the Urban County. The AI will guide the efforts of the Urban County and its communities in improvements to people's experience in securing housing without adverse treatment because of race, creed, color, national origin, sex, familial status or disability.

Poverty is a serious issue in Maricopa County. The cost of housing continues to rise above the reach of many lower income families and the affordable housing gap identified in a statewide housing analysis last year is significant and real. Housing is only one of the contributors to a reduced quality of life for low-income people. There are significant needs for services for seniors, persons with disabilities, victims of domestic violence and the working poor. There are infrastructure deficits in the older sections of urban county communities where low-income people live and work. That having been said, the commitment of federal and local resources to improve the lives of low-income residents and the neighborhoods they live in has been very real and very effective.

CDBG by Activity Type

